

**WESTERN MONTANA MENTAL HEALTH CENTER
NW BOARD AGENDA**

March 15th, 2019

Agenda

10:00 am

209 N 10th St.
Hamilton, MT 59840

WMMHC Mission:

WMMHC offers comprehensive health services to individuals and families in our communities that improve access, health and economic and social outcomes.

Our Vision:

WMMHC will promote well-being and inspire hope and meaningful life choices by providing integrated behavioral health services and building community partnerships in Montana.

- 1- 03152019 Public Comment**
- 2- 03152019 Approval of Board Minutes January, February 2019**
- 4- 03152019 Financial Report**
 - February Financials
 - Cash report
 - Self-Pay Balances
- 5- 03152019 Personnel Report and HR Report**
- 6- 03152019 Directors Report**
 - 140 N Russell Update
 - Re-org Update
- 7- 03152019 Executive Session**

NW Board Meeting in Hamilton, MT

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**WESTERN MONTANA MENTAL HEALTH CENTER
NW BOARD MEETING
January 18, 2019
10:00 am – 12:00**

Present: Jean Curtiss, Kelly Slattery, Gale Decker, Carol Brooker, Jennifer McCully, Chris Hoffman (phone), Doug Melton, Alice Whiteman, Bobbi Ecklund, Randy Brodehl, Levi Anderson

Absent:

Public Comment

None

Approval of Board Minutes –

Due to an email technicality, the November board minutes were reviewed electronically, and approved via email vote. The board minutes were approved unanimously.

Financial Report

	December Month Actual	December Month Budget		December YTD Actual	December YTD Budget	
Revenue	2,653,502	2,951,608		15,662,952	15,964,518	
	2,653,502	2,951,608	(298,106)	15,662,952	15,964,518	(301,566)
Expenses						
Salaries	1,788,020	1,803,264	15,244	10,675,838	10,747,259	71,421
Benefits	545,930	519,297	(26,633)	3,017,148	3,091,589	74,441
Non Salary	556,768	489,507	(67,261)	3,009,628	2,945,395	(64,233)
Total Expense	2,890,718	2,812,068	(78,650)	16,702,614	16,784,243	81,629
Net Income / Loss	(237,216)	139,540	(376,756)	(1,039,662)	(819,725)	(219,937)

Highlights:

December revenues were below projections, down \$298,106, at \$2,653,502. Volume during the month of December was down also, with Medicaid payment volume down over 10% over the prior month.

YTD net income is \$(1,039,662), versus projected net income of \$(819,725). Doug explained that per his calculations if each of our 126 therapists on staff saw one additional client a day/month, it could cover that deficit. Thus, productivity remains very important.

Doug went over income and expenses by program, not reflecting administrative overhead costs. The largest losses (compared to budget) continue to be in Inpatient Chemical

Dependency, Med Services, MHP and Jail Diversion. Programs that are producing more positive net incomes are CSCT, Outpatient Chemical Dependency and PACT.

Doug discussed volume, encounters and number of clients seen. Levi added that we are working on access for clients and modification of current processes to address these volume issues.

Cash report

Projected cash available through 02/16/19:	\$2,294,848
Cash Requirements through 02/16/19:	\$2,730,619
Cash Reserve:	\$(435,771)
Current Line of Credit Balance:	\$800,000

Health Insurance Update

Western is now with a fully insured product through Blue Cross Blue Shield. It is likely Western will have some run-out claims from October to December.

Self-Pay Balances

December Account Receivables is at \$3,654,865. This number does not include County donations or grant revenues, which are tracked separately. This number is down 4.85% from November 2018 and is somewhat expected due to the decrease in revenues.

Western continues to work on decreasing days in accounts receivable from an average of 51 days to 34 days. We have one staff member working on these aged self-pay balances.

**Carol Brooker made a motion to accept the financial report as presented.
Kelly Slattery seconded and the motion passed unanimously.**

Personnel Report and HR Report

Alice discussed recent hires and terminations. During the past two months, we have had 37 hires. The largest number of hires is in relief staff. We had 33 terms with the majority within the first year of employment. Onboarding remains a focus. Currently we have 689 employees.

Alice talked about spending for recruitment. The biggest expense is for Indeed.com. We have a \$5000/month recruiting budget. Alice described the different recruitment methods and the importance of having WMMHC's recruiting ads in the proper area on the recruitment site. Discussion ensued around using LinkedIn for more targeted recruiting. Constant Contact is a medium that can be used effectively for recruiting.

Union Contract Ratified

Due to email difficulties, the board did not receive this contract for review prior to the board meeting. Discussion ensued around the content of the contract. Union members ratified the contract.

Gale Decker made a motion to ratify and allow Levi to sign the union contract.

Jennifer seconded and the motion passed unanimously.

PYD Presentation

Executive Director, Abby Harnett, described the youth development program they are implementing in several CSCT locations as a pilot program. Positive Youth Development (PYD) focuses on building competencies and skills in young clients, with measurable data driven outcomes. Abby described the tools to be used: PCOMs, a PYD inventory, and a developmental asset profile. There will be a second implementation done at the end of the school year so there are two sets of data for comparison.

Directors Report

Reintegration of Libby Services

Levi visited Lincoln County in October and reaffirmed that Western needs to reintegrate into this community. Executive Director, Abby Harnett, said Western is working on a crisis service contract with the hospital. These services would be via Telehealth, with the Butte crisis teams doing the evaluations.

Western is also assessing our physical location in Libby and our need for space. We have a provider, tentatively, who could provide services starting in March. It is also possible that Peer Support services could work with the crisis team and there is potential for a relationship with the school to provide CSCT services.

Western has federal (five-year contract) money/partnership money for prevention (Connect system-statewide referral system) and working with families with meth issues. Levi explained how we are trying to reintroduce these services with funded positions, using technology, as we are not getting a lot/any funding. Jennifer said the County would be open to discussing funding if we are reintroducing some services. Levi asked Jennifer for input on how Western communicates our reintegration into the community-perhaps an open house

Real Estate Portfolio Update

Libby property-Western is not interested in divesting this property yet as we assess ways to reintegrate into the community.

The Fort-This property has been on the market over a year, and has had some activity but no offers yet.

The Admin building-In November we had an assessment done, with possible lot line relocations in order to retain the shop and some land for future development. There is an interested party and they have ordered an appraisal. By January 25th, we should have an appraisal and report for potential purchase price. Admin would be moving into the Commons building on our campus. The remaining debt on the admin property is approx. \$1.2 million.

2019 Legislative Watch

Levi discussed the bills that we think might affect our operations. Most bills are currently on hold or in draft form.

Jennifer asked if Western has ever looked at universal screening in schools. Levi said that it is quite possible in the future for discussion as Western broadens the services we can provide.

Behavioral Health Alliance of Montana (BHAM) has their annual conference on January 31-Feb 1, in Helena.

Jean Curtiss asked about the status of the PACT teams. Natalie said we have teams in Missoula, Kalispell Butte and Hamilton. The State will be starting a new program with Butte PACT Team on March 19th. We will be having communication with the State about standards.

Jean asked if case management services will be reinstated. Levi said he does not have any firm information, only conjecture.

Jennifer said she googled Western MT Mental Health center and nothing comes up on the search engine. Levi said Earl Akers might be able to correct this problem, but sometimes you have to pay externally to have upgraded optimization. Jean wonders if this should become a priority due to the need for recruitment, etc. Levi agreed and added that we are looking at our marketing and branding.

Jean suggested that when staff send emails, to put their phone number and website. Bobbi will add these items to the board roster.

Meeting adjourned: 11:20 am

WESTERN MONTANA MENTAL HEALTH CENTER
SW BOARD MEETING
January 23, 2019
10:00 am – 12:00

Present: Tom Rice, Dan Sager, Joe Skinner, Claire Leonard, Jim Fay, Doug Melton, Levi Anderson, Alice Whiteman, Bobbi Ecklund

Phone: Tom Peluso, Andy Hunthausen

Absent: Jim Whealon, Clint Tinsley

Public Comment
None

Approval of Board Minutes –

**Dan Sager made a motion to approve the December board minutes.
 Joe Skinner seconded and the motion passed unanimously.**

Financial Report

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	Actual	Budget		Actual	Budget	
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**Claire Leonard made a motion to accept the financial report as presented.
Andy Hunthausen seconded and the motion passed unanimously.**

Personnel Report and HR Report

Alice discussed recent hires and terminations. During the past two months we have had 37 hires. The largest number of hires is in relief staff. We had 33 terms with the majority within the first year of employment. Onboarding remains a focus. Currently we have 689 employees.

Alice talked about spending for recruitment. The biggest expense is for Indeed.com. We have a \$5000/month recruiting budget. Alice described the different recruitment methods and the importance of having WMMHC’s recruiting ads in the proper area on the recruitment site. Discussion ensued around using LinkedIn for more targeted recruiting. Constant Contact is a medium that can be used effectively for recruiting.

Union Contract Ratified

Due to email difficulties, the board did not receive this contract for review prior to the board meeting. Discussion ensued around the content of the contract. It was ratified by the union members.

**Tom Peluso made a motion to ratify and allow Levi to sign the union contract.
Tom Rice seconded and the motion passed unanimously.**

PYD Presentation

Executive Director, Lyn Ankelman, described the youth development program they are instigating in several CSCT locations as a pilot program. Positive Youth Development (PYD) focuses on building competencies and skills in young clients, with measurable data driven outcomes. Lyn described the tools to be used: PCOMs, a PYD inventory, and a developmental asset profile. There will be a second implementation done at the end of the school year so there are two sets of data for comparison.

Directors Report

Reintegration of Libby Services

Levi visited Lincoln County in October and reaffirmed that Western needs to reintegrate into this community. Western was working towards a contract with a medical center in Libby to restart crisis services but at this point, it is not a viable option.

Western is also assessing our physical location in Libby and our need for space. We have a provider, tentatively, who could provide services starting in March. It is also possible that Peer Support services could work with the crisis team and there is potential for a relationship with the school to provide CSCT services.

Western has federal (five-year contract) money/partnership money for prevention (Connect system-statewide referral system) and working with families with meth issues. Levi explained how we are trying to reintroduce these services with funded positions, using technology, as we are not getting a lot/any funding. Jennifer said the County would be open to discussing funding if we are reintroducing some services. Levi asked Jennifer for input on how Western communicates our reintegration into the community-perhaps an open house

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2019 Legislative Watch

Levi discussed the bills that we think might affect our operations. Most bills are currently on hold or in draft form. Tom Peluso suggested contacting Roger Webb from Billings, along with

Bob Keenan, representative from District V. Tom reminded board members of the Local Advisory Councils (LAC) who are very active and can be utilized. Levi will draft some talking points regarding legislation that Western is watching.

Behavioral Health Alliance of Montana (BHAM) has their annual conference on January 31-Feb 1, in Helena.

Meeting adjourned: 12:00 pm

WESTERN MONTANA MENTAL HEALTH CENTER
NW and SW BOARD MEETING (MISSOULA)
February 27, 2019
9:30 am – 12:00

Present: In person: Jean Curtiss, Dan Sager, Kelly Slattery, Gale Decker, Jim Fay. **Staff:** Levi Anderson, Doug Melton, Alice Whiteman, Natalie McGillen. **Present by Phone:** Andy Hunthausen, Jennifer McCully, Tom Peluso, Tom Rice, Joe Skinner, Claire Leonard.

Absent:

Public Comment: None

Approval of January 18th NW Board Minutes and January 23rd SW Board Minutes:

Due to an email technicality, the January board minutes were not reviewed. The board meeting minute will be sent and approved at a later date.

FY 2018 Audit – Accountants from Wipfli were present to review Western’s FY 2018 Audit.

Brenna McDonough, CPA and Debra Lawton, CPA discussed the audit, and took time to examine each page of the audit, explaining highlights. Wipfli provided an unqualified opinion regarding Western’s financial statements. The accountants explained that an unqualified (unmodified) opinion is the best audit result that can be provided. An unqualified opinion means the result is a “clean” audit, free of material misstatements and internal controls are in accordance with GAAP principles.

The accountants reported that Western is in compliance with all state and federal internal controls. They indicated that all the outstanding issues from the previous year’s audit were addressed and resolved and did not find any additional issues. They did not encounter difficulties performing the audit, reported they did not have to correct any material journal entries and did not find any management issues.

The accountants congratulated the team and said CFO Doug Melton did a great job with audit and worked well with getting items to the auditors.

Jim Fay made a motion to accept the FY 2018 audit as presented.
Kelly Slattery seconded and the motion passed unanimously.

Financial Report:

Doug Melton CFO presented the Financial Report covering though month end January 31, 2019.

Client Count:

In January, client encounters were at 35,988. This is up 4,151 encounters compared to December 2018. Client count at the end of January was 4,119 up from 3,878 clients compared to December 2018.

Profit/Loss:

Doug Melton summarized the profit and loss statement. For January YTD end date, we are pretty close to projected revenue, behind by \$293,752, approximately 1.6% over budget. We are slightly under budget for salaries, as actual YTD salary expense was \$12,469,885 but we were budgeted for \$12,550,523. There was a non-salary variance due to missing some contracted people and expenses, which is resulting in an over variance budget of \$122,113. The net income/loss for YTD ending January 2019 is \$285,513 behind budget. Western is hoping to recover in March, April and May if we focus on client encounters and improve no-show rates

Blue Cross Blue Shield:

Western had to set aside 17% higher funds than what we set aside for self-coverage in the last fiscal year. Work comp rates are up also due to more claims with a higher reserve set aside. We will see a greater variance in the next months due to BCBS. The run out after switching from self-funded was \$242,099 for January and is expected to be \$222,022 for February. Doug worked with Payne West and the Broker, Morgan Hirschenberger, to get all patients pushed through, otherwise the run out would have been approximately \$107,000 higher.

Cash Position:

The Checking account and reserve fund balance is at \$1,100,160. Medicaid deposits through March 20th are expected to be \$600,000 and CSCT is expected to be \$761,317 with other expected deposits of \$419,033. Projected cash available is expected to be \$2,764,248. Cash reserves are expected to \$2,774,000 for a cash shortage of \$27,742. Western is into the line of credit by approximately \$1.3 million. Cash continues to be very tight.

Accounts Receivables:

The aging account receivables worksheet is broken down by program. Total aging accounts receivable as of February 22nd is \$35,393 at 180 days and \$94,513 over 360 days for a total of \$129,905.

**Gale Decker made a motion to accept the financial report as presented.
Andy Hunthausen seconded and the motion passed unanimously.**

Board Chair Jean Curtiss inquired about the Prevention Specialist hired by the prevention grant. Natalie McGillen explained that an additional person was hired for Missoula County. There was a separate FTE and the position was not folded back into the mill levy or coalition. The funding was for a separate position. Commissioner Jean Curtis stated she would like to be informed if there is another meeting with the state. Natalie McGillen will notify Board Chair Jean Curtis when there is another meeting. Commissioner Claire Leonard also inquired about the specific locations for Prevention Specialist coverage.

Human Resources/Personnel Report:

Personnel/Human Resources Director, Alice Whiteman, provided information on new hires for the period January 26, 2019 through February 20, 2019. Western reported 24 new hires for the period compared to 17 new hires for the same period one year ago. Employee termination numbers were 17 compared to 18 during the same period the prior year. The highest reported turnover positions are relief positions, including crisis stabilization and residential care relief positions. There are not any

significant patterns of turnover, except relief positions. The Human Resources Director is working on creating a relief pool for residential care and crisis stabilization positions, with the goal of increasing retention in this job category.

Directors Report:

The Board reported Western needs to do BOD elections in March.

MyEvolve – Electronic Health Records (EHR): – Earl Akers, Information Systems Director, initiated the project in October 2018. At that time the plan was to do an “uplift” and switch from Essentia to another product by the same vendor, NetSmart. In the process of examining data and putting it into the new EHR system it became apparent there were other opportunities. In January, during a training kick-off party, it became very apparent it would be beneficial to do a full implementation. It was determined Western needed to set up the system to match the goals and needs of the organization. The IT department has identified efficiencies that would make it beneficial to make the change to full implementation at the onset of the transition to make expanded use of the EHR system.

Based on this information, an additional \$45,000 is being requested to perform the full implementation. The original amount requested was \$128,000. Full implementation will enable Western to improve on reporting quality metrics, quality outcomes and designing reports to get quality metrics available at the outset.

If we do the full implementation now, Western is still getting a significant discount with the vendor because we have used them as a past vendor. Commissioner Kelly Slattery asked if Western has identified where the money will come from and CEO - Levi Anderson and CFO - Doug Melton indicated they had.

Jim Fay made a motion to authorize the \$45,000 spend for full implementation of MyEvolve. Dan Sager seconded and the motion passed unanimously.

140 N. Russell Property:

Discussion regarding the sale of the WMMHC Admin Building has been made public. There are articles in the Missoulian. The County plans to move the Missoula County Elections Department to the building. Appraisal for the 140 N. Russell property came in at \$1.95 million. There is current outstanding debt of \$1.2 million on the property. The County will be presenting a buy/sell agreement within the next couple weeks. The agreement would be contingent on plat approval and lot line relocation. The County has asked for first right of refusal on the warehouse space also if Western plans to sell the warehouse.

Western will retain the shop, and the back property area. The Administrative staff will move to the Commons Building. There will be a remodel expense to make the building customer service friendly. One of the expenses will be remodeling the entry way area to create a reception office space. Another expense will be incurred converting the storage space in the basement so it is useable for staff or meeting room space. Western needs to install egress access with acceptable windows. The space will be able to accommodate all staff.

Discussion:

Commissioner Jim fay asked about the future status of hiring Case Managers and if they were hired where they would be accommodated with office space.

Commissioner Tom Peluso asked for more specifics on the plat area. He requested a detailed plat map diagram showing the lot line relocations and lengths of the lot lines. He inquired about costs for the remodel at the Commons. Full cost to install egress access and windows is \$55,000. The ideal move would be to complete the work before the staff moves to the Commons. The estimated time frame is approximately a four to six week process. Levi stated Western would work to get bids done by the next BOD meeting in March. Western expects net proceeds of approximately \$750,000 from the sale of the property, which will proved a net profit of approximately \$700,000.

If a buy/sell agreement is received before the next BOD meeting, a motion was made to allow the BOD Chair to sign the buy/sell agreement. Tom questioned whether the buy/sell would need to be signed by the chairs of both boards.

**Jim Fay made a motion to authorize one BOD Chair to sign the buy/sell agreement.
Gale Decker seconded and the motion passed unanimously.**

Executive Session:

Session adjourned 12:05PM

**WESTERN MONTANA MENTAL HEALTH CENTER
 FINANCIAL SUMMARY BY PROGRAM EXCLUDING ADMIN ALLOCATION
 FOR THE PERIOD ENDED 02/28/2019**

	COST CENTER	REVENUE				EXPENSES				NET INCOME		
		YTD BUDGET	YTD ACTUAL	VARIANCE	% VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE	% VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
190-15	Recovery Center Missoula	1,239,616	794,482	(445,134)	-35.9%	1,083,375	1,151,714	(68,339)	-6.3%	156,241	(357,232)	(513,473)
220-15	IMAT	122,448	159,858	37,410	30.6%	149,248	140,968	8,280	5.5%	(26,800)	18,890	45,690
280-15	Aspen Home	306,368	70,668	(235,700)	-76.9%	264,440	204,156	60,284	22.8%	41,928	(133,488)	(175,416)
	INPATIENT CD TOTAL	1,668,432	1,025,008	(643,424)	(1)	1,497,063	1,496,838	225	0	171,369	(471,830)	(643,199)
230-18	WMAS Missoula - ACT	176,440	79,869	(96,571)	-54.7%	145,696	133,550	12,146	8.3%	30,744	(53,681)	(84,425)
240-16	WMAS - Ravalli County	178,256	168,279	(9,977)	-5.6%	180,720	179,086	1,634	0.9%	(2,464)	(10,807)	(8,343)
240-17	WMAS - Lake County	108,952	98,947	(10,005)	-9.2%	84,744	61,830	22,914	27.0%	24,208	37,117	12,909
280-17	The Nest	219,464	161,542	(57,922)	-26.4%	181,884	221,852	(39,968)	-22.0%	37,580	(60,310)	(97,890)
240-18	WMAS Missoula Adult OP	585,452	329,913	(255,539)	-43.6%	495,968	383,581	112,387	22.7%	89,484	(53,668)	(143,152)
240-19	WMAS - Mineral County	36,000	32,036	(3,964)	-11.0%	28,344	21,624	6,720	23.7%	7,656	10,413	2,757
240-20	CD Services - Tri-county	42,200	70,499	28,299	67.1%	75,600	58,946	16,654	22.0%	(33,400)	11,553	44,953
250-16	WMAS - Ravalli County Prevention	33,528	48,467	14,939	44.6%	37,360	43,481	(6,121)	-16.4%	(3,832)	4,985	8,817
250-18	WMAS Flagship	305,885	381,174	75,289	24.6%	296,400	328,192	(31,792)	-10.7%	9,485	52,982	43,497
250-20	CD Services - Tri-county Prevention	79,536	92,198	12,662	15.9%	68,248	86,361	(18,113)	-26.5%	11,288	5,836	(5,452)
260-18	WMAS Missoula - Child OP	148,888	184,337	35,449	23.8%	171,560	116,558	55,002	32.1%	(22,672)	67,778	90,450
270-18	WMAS - SHARE House	302,568	258,125	(44,443)	-14.7%	207,810	221,160	(13,350)	-6.4%	94,758	36,965	(57,793)
275-18	WMAS - Sem Apartments	16,544	16,800	256	1.5%	14,092	16,450	(2,358)	-16.7%	2,452	350	(2,102)
280-18	WMAS - Graham House	290,328	349,226	58,898	20.3%	247,770	231,134	16,636	6.7%	42,558	118,092	75,534
285-18	WMAS - Cove Apartments	5,696	6,397	701	12.3%	3,664	2,716	948	25.9%	2,032	3,681	1,649
	OUTPATIENT CD TOTAL	2,529,737	2,277,808	(251,929)	-10.0%	2,239,860	2,106,521	133,339	6.0%	289,877	171,287	(118,590)
310-12	ADT - Missoula	230,848	223,595	(7,253)	-3.1%	189,584	172,525	17,059	9.0%	41,264	51,070	9,806
310-22	ADT - Kalispell	149,944	214,745	64,801	43.2%	149,620	170,501	(20,881)	-14.0%	324	44,244	43,920
310-31	ADT - Hamilton	145,944	161,871	15,927	10.9%	120,704	117,297	3,407	2.8%	25,240	44,574	19,334
310-91	ADT - Butte	362,296	502,765	140,469	38.8%	323,473	387,873	(64,400)	-19.9%	38,823	114,893	76,070
	ADT TOTAL	889,032	1,102,976	213,944	24.1%	783,381	848,196	(64,815)	-8.3%	105,651	254,781	149,130
330-10	CSCT - Missoula	3,447,304	3,609,308	162,004	4.7%	3,222,883	3,181,836	41,047	1.3%	224,421	427,472	203,051
330-45	CSCT - Bozeman	691,610	716,927	25,317	3.7%	664,909	598,109	66,800	10.0%	26,701	118,819	92,118
330-51	CSCT - T. Falls	221,348	249,391	28,043	12.7%	243,671	248,426	(4,755)	-2.0%	(22,323)	965	23,288
330-94	CSCT - Butte	508,012	594,167	86,155	17.0%	500,825	476,724	24,101	4.8%	7,187	117,443	110,256
	CSCT TOTAL	4,868,274	5,169,793	301,519	6.2%	4,632,288	4,505,095	127,193	2.7%	235,986	664,699	428,713
410-12	Workers Now - Missoula	39,744	52,498	12,754	32.1%	51,880	54,051	(2,171)	-4.2%	(12,136)	(1,554)	10,582
410-45	Voc Rehab	129,064	113,489	(15,575)	-12.1%	121,973	118,733	3,240	2.7%	7,091	(5,244)	(12,335)
	VOC REHAB TOTAL	168,808	165,987	(2,821)	-1.7%	173,853	172,785	1,069	0.6%	(5,045)	(6,797)	(1,752)
415-45	Drop-In Ctr - Bozeman	103,072	108,766	5,694	5.5%	102,181	88,606	13,575	13.3%	891	20,160	19,269
415-65	Drop-In Ctr - Helena	57,304	64,080	6,776	11.8%	54,905	64,941	(10,036)	-18.3%	2,399	(861)	(3,260)
	DROP IN CTR TOTAL	160,376	172,846	12,470	7.8%	157,086	153,548	3,538	2.3%	3,290	19,299	16,009
510-10	Child OP - Missoula	75,672	79,663	3,991	5.3%	80,592	89,289	(8,697)	-10.8%	(4,920)	(9,626)	(4,706)

	COST CENTER	REVENUE				EXPENSES				NET INCOME		
		YTD BUDGET	YTD ACTUAL	VARIANCE	% VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE	% VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
510-12	OP - Missoula	263,616	202,435	(61,181)	-23.2%	200,928	177,305	23,623	11.8%	62,688	25,130	(37,558)
510-22	OP - Kalispell	239,608	214,759	(24,849)	-10.4%	270,636	223,762	46,874	17.3%	(31,028)	(9,003)	22,025
510-31	OP - Hamilton	327,856	300,603	(27,253)	-8.3%	283,416	255,488	27,928	9.9%	44,440	45,115	675
510-45	OP - Bozeman	199,072	133,879	(65,193)	-32.7%	224,525	169,740	54,785	24.4%	(25,453)	(35,860)	(10,407)
510-51	OP - T. Falls	132,472	112,885	(19,587)	-14.8%	97,071	118,042	(20,971)	-21.6%	35,401	(5,156)	(40,557)
510-81	OP - Anaconda	39,120	55,701	16,581	42.4%	38,656	43,214	(4,558)	-11.8%	464	12,487	12,023
510-91	OP - Butte Adults	148,200	175,927	27,727	18.7%	148,313	144,792	3,521	2.4%	(113)	31,135	31,248
510-94	OP- Butte Child	54,488	73,357	18,869	34.6%	25,577	36,362	(10,785)	-42.2%	28,911	36,995	8,084
	OP TOTAL	1,480,104	1,349,210	(130,895)	-8.8%	1,369,714	1,257,994	111,720	8.2%	110,390	91,216	(19,174)
515-10	Med Services - CFSN	82,568	91,866	9,298	11.3%	83,064	84,495	(1,431)	-1.7%	(496)	7,371	7,867
515-12	Med Services - Missoula	93,184	98,306	5,122	5.5%	149,192	167,236	(18,044)	-12.1%	(56,008)	(68,930)	(12,922)
515-22	Med Services - Kalispell	195,669	119,104	(76,565)	-39.1%	271,068	203,054	68,014	25.1%	(75,399)	(83,950)	(8,551)
515-31	Med Services - Hamilton	89,944	137,374	47,430	52.7%	148,720	152,879	(4,159)	-2.8%	(58,776)	(15,505)	43,271
515-41	Med Services - Ronan	6,088	(205)	(6,293)	-103.4%	20,872	38,631	(17,759)	-85.1%	(14,784)	(38,836)	(24,052)
515-45	Med Services - Bozeman	236,536	296,940	60,404	25.5%	274,181	341,972	(67,791)	-24.7%	(37,645)	(45,032)	(7,387)
515-51	Med Services - T. Falls	49,056	25,648	(23,408)	-47.7%	47,863	65,310	(17,447)	-36.5%	1,193	(39,662)	(40,855)
515-81	Med Services - Anaconda	10,774	13,727	2,953	27.4%	7,640	10,504	(2,864)	-37.5%	3,134	3,223	89
515-91	Med Services - Butte	218,720	248,880	30,160	13.8%	200,033	270,149	(70,116)	-35.1%	18,687	(21,269)	(39,956)
515-94	Med Services - Butte Child	34,688	27,009	(7,679)	-22.1%	71,921	48,773	23,148	32.2%	(37,233)	(21,764)	15,469
	MED SERVICES TOTAL	1,017,227	1,058,649	41,422	4.1%	1,274,554	1,383,003	(108,449)	-8.5%	(257,327)	(324,354)	(67,027)
532-12	Crisis Residential - Missoula	495,376	354,317	(141,059)	-28.5%	370,156	357,931	12,225	3.3%	125,220	(3,614)	(128,834)
532-22	Crisis Residential - Kalispell	255,076	160,162	(94,914)	-37.2%	166,244	230,354	(64,110)	-38.6%	88,832	(70,192)	(159,024)
532-31	Crisis Residential - Hamilton	394,608	463,797	69,189	17.5%	357,868	395,834	(37,966)	-10.6%	36,740	67,963	31,223
532-41	Crisis Residential - Polson	178,624	233,209	54,585	30.6%	313,579	312,435	1,144	0.4%	(134,955)	(79,226)	55,729
532-45	Crisis Residential - Bozeman	692,080	655,731	(36,349)	-5.3%	566,389	520,999	45,390	8.0%	125,691	134,732	9,041
532-65	Crisis Residential - Helena	404,936	388,093	(16,843)	-4.2%	389,281	427,985	(38,704)	-9.9%	15,655	(39,892)	(55,547)
532-91	Crisis Residential - Butte	511,992	460,573	(51,419)	-10.0%	456,797	442,765	14,032	3.1%	55,195	17,807	(37,388)
	CRISIS RESIDENTIAL TOTAL	2,932,692	2,715,882	(216,810)	-7.4%	2,620,314	2,688,303	(67,989)	-2.6%	312,378	27,579	(284,799)
535-12	MHP- Missoula	171,520	178,092	6,572	3.8%	165,224	170,028	(4,804)	-2.9%	6,296	8,064	1,768
535-22	MHP - Kalispell	149,256	157,365	8,109	5.4%	135,060	158,620	(23,560)	-17.4%	14,196	(1,254)	(15,450)
535-31	MHP - Hamilton	163,496	161,195	(2,301)	-1.4%	161,184	153,497	7,687	4.8%	2,312	7,698	5,386
535-41	MHP - Polson	59,168	101,041	41,873	70.8%	45,296	71,624	(26,328)	-58.1%	13,872	29,417	15,545
535-45	MHP - Bozeman	203,872	198,645	(5,227)	-2.6%	156,777	196,789	(40,012)	-25.5%	47,095	1,857	(45,239)
535-65	MHP - Helena	137,136	151,934	14,798	10.8%	142,073	161,817	(19,744)	-13.9%	(4,937)	(9,883)	(4,946)
535-91	MHP - Butte	174,360	143,212	(31,148)	-17.9%	140,969	170,378	(29,409)	-20.9%	33,391	(27,165)	(60,556)
	MHP TOTAL	1,058,808	1,091,486	32,678	3.1%	946,583	1,082,752	(136,169)	-14.4%	112,225	8,733	(103,492)
580-12	Jail Diversion - Missoula	97,040	89,169	(7,871)	-8.1%	100,760	89,247	11,513	11.4%	(3,720)	(77)	3,643
580-31	Jail Diversion - Hamilton	42,224	50,704	8,480	20.1%	50,143	52,844	(2,701)	-5.4%	(7,919)	(2,141)	5,778
580-45	Jail Diversion - Bozeman	56,408	64,563	8,155	14.5%	56,408	45,534	10,874	19.3%	-	19,029	19,029
580-65	Jail Diversion- Helena	39,272	44,800	5,528	14.1%	42,120	78,350	(36,230)	-86.0%	(2,848)	(33,550)	(30,702)
	JAIL DIVERSION TOTAL	234,944	249,236	14,292	6.1%	249,431	265,975	(16,544)	-6.6%	(14,487)	(16,740)	(2,253)
710-11	Adult Group Home - Missoula	191,936	207,470	15,534	8.1%	175,824	181,214	(5,390)	-3.1%	16,112	26,255	10,143
710-12	Genesis House	182,240	182,164	(76)	0.0%	161,152	171,853	(10,701)	-6.6%	21,088	10,311	(10,777)

	COST CENTER	REVENUE				EXPENSES				NET INCOME		
		YTD BUDGET	YTD ACTUAL	VARIANCE	% VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE	% VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
710-13	Flor Haven	235,520	259,458	23,938	10.2%	188,424	244,772	(56,348)	-29.9%	47,096	14,686	(32,410)
710-22	Adult Group Home - Kalispell	389,002	347,735	(41,267)	-10.6%	418,056	373,276	44,780	10.7%	(29,054)	(25,541)	3,513
710-31	Adult Group Home - Hamilton	396,056	432,375	36,319	9.2%	347,889	336,459	11,430	3.3%	48,167	95,916	47,749
710-91	Our House - Butte	417,504	416,788	(716)	-0.2%	358,820	324,655	34,165	9.5%	58,684	92,133	33,449
	ADULT GROUP HOME TOTAL	1,812,258	1,845,989	33,731	1.9%	1,650,165	1,632,229	17,936	1.1%	162,093	213,761	51,668
810-12	ACM - Missoula	149,920	161,696	11,776	7.9%	165,016	148,079	16,937	10.3%	(15,096)	13,616	28,712
810-31	ACM - Hamilton	28,240	57,799	29,559	104.7%	60,479	80,374	(19,895)	-32.9%	(32,239)	(22,576)	9,663
810-45	ACM - Bozeman	17,290	(359)	(17,649)	-102.1%	16,509	1,684	14,825	89.8%	781	(2,043)	(2,824)
	ACM TOTAL	195,450	219,135	23,685	12.1%	242,004	230,138	11,866	4.9%	(46,554)	(11,002)	35,552
815-12	PACT- Missoula	617,488	581,811	(35,677)	-5.8%	510,960	508,832	2,128	0.4%	106,528	72,979	(33,549)
815-22	PACT - Kalispell	724,792	625,315	(99,477)	-13.7%	510,290	536,017	(25,727)	-5.0%	214,502	89,298	(125,204)
815-31	PACT - Hamilton	711,632	628,008	(83,624)	-11.8%	510,485	442,375	68,110	13.3%	201,147	185,633	(15,514)
815-91	PACT- Butte	627,960	640,488	12,528	2.0%	444,697	451,788	(7,091)	-1.6%	183,263	188,700	5,437
	PACT TOTAL	2,681,872	2,475,622	(206,250)	-7.7%	1,976,432	1,939,012	37,420	1.9%	705,440	536,610	(168,830)
820-94	CCM - Butte	30,216	9,787	(20,429)	-67.6%	33,041	10,651	22,390	67.8%	(2,825)	(864)	1,961
	CCM TOTAL	30,216	9,787	(20,429)	-67.6%	33,041	10,651	22,390	67.8%	(2,825)	(864)	1,961
910-00	Administration	8,224	164,074	155,850	1895.1%	2,435,130	2,465,524	(30,394)	-1.2%	(2,426,906)	(2,301,450)	125,456
910-01	Central SAA	3,624	4,587	963	26.6%	3,624	4,587	(963)	-26.6%	-	-	-
910-02	Western SAA	8,768	9,636	868	9.9%	8,768	9,636	(868)	-9.9%	-	-	-
999-98	Closed Cost Center Revenue	-	(23,068)	(23,068)	0.0%	-	-	-	0.0%	-	(23,068)	(23,068)
	ADMIN/SAA TOTAL	20,616	155,229	134,613	653.0%	2,447,522	2,479,747	(32,225)	-1.3%	(2,426,906)	(2,324,518)	102,388
910-04	Client Housing - Bridge	47,016	50,295	3,279	7.0%	38,960	49,681	(10,721)	-27.5%	8,056	614	(7,442)
910-12	Client Housing - Clearwater	11,128	12,915	1,787	16.1%	9,440	11,562	(2,122)	-22.5%	1,688	1,353	(335)
910-13	Client Housing - John Lynn	20,640	20,414	(226)	-1.1%	20,344	23,072	(2,728)	-13.4%	296	(2,658)	(2,954)
910-22	Client Housing - Kalispell	21,704	20,369	(1,335)	-6.1%	21,952	17,394	4,558	20.8%	(248)	2,975	3,223
910-45	Client Housing - Bozeman	18,400	19,095	695	3.8%	23,792	11,981	11,811	49.6%	(5,392)	7,114	12,506
	INDEPENDENT HOUSING TOTAL	118,888	123,088	4,200	3.5%	114,488	113,691	797	0.7%	4,400	9,398	4,998
	Grand Total	21,867,734	21,207,732	(660,002)	-3.0%	22,407,779	22,366,475	41,304	0.2%	(540,045)	(1,158,743)	(618,698)

KEY

ACM	Adult Case Management	MHP	Mental Health Professional
ADT	Adult Day Treatment	OP	Outpatient
CCM	Childrens Case Management	PACT	Program of Assertive Community Treatment
CRT	Crisis Residential Treatment	TFC	Therapeutic Foster Care
FBS	Family Based Services	TGC	Therapeutic Group Care
CSCT	Comprehensive School & Community Treatment		

**WESTERN MONTANA MENTAL HEALTH CENTER
 FINANCIAL SUMMARY BY PROGRAM EXCLUDING ADMIN ALLOCATION
 FOR THE PERIOD ENDED 02/28/2019**

COST CENTER	REVENUE				EXPENSES				NET INCOME		
	YTD BUDGET	YTD ACTUAL	VARIANCE	% VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE	% VARIANCE	YTD BUDGET	YTD ACTUAL	VARIANCE
ADMIN/SAA TOTAL	20,616	155,229	134,613	653.0%	2,447,522	2,479,747	(32,225)	-1.3%	(2,426,906)	(2,324,518)	102,388
INPATIENT CD TOTAL	1,668,432	1,025,008	(643,424)	(1)	1,497,063	1,496,838	225	0	171,369	(471,830)	(643,199)
MED SERVICES TOTAL	1,017,227	1,058,649	41,422	4.1%	1,274,554	1,383,003	(108,449)	-8.5%	(257,327)	(324,354)	(67,027)
JAIL DIVERSION TOTAL	234,944	249,236	14,292	6.1%	249,431	265,975	(16,544)	-6.6%	(14,487)	(16,740)	(2,253)
ACM TOTAL	195,450	219,135	23,685	12.1%	242,004	230,138	11,866	4.9%	(46,554)	(11,002)	35,552
VOC REHAB TOTAL	168,808	165,987	(2,821)	-1.7%	173,853	172,785	1,069	0.6%	(5,045)	(6,797)	(1,752)
CCM TOTAL	30,216	9,787	(20,429)	-67.6%	33,041	10,651	22,390	67.8%	(2,825)	(864)	1,961
MHP TOTAL	1,058,808	1,091,486	32,678	3.1%	946,583	1,082,752	(136,169)	-14.4%	112,225	8,733	(103,492)
INDEPENDENT HOUSING TOTAL	118,888	123,088	4,200	3.5%	114,488	113,691	797	0.7%	4,400	9,398	4,998
DROP IN CTR TOTAL	160,376	172,846	12,470	7.8%	157,086	153,548	3,538	2.3%	3,290	19,299	16,009
CRISIS RESIDENTIAL TOTAL	2,932,692	2,715,882	(216,810)	-7.4%	2,620,314	2,688,303	(67,989)	-2.6%	312,378	27,579	(284,799)
OP TOTAL	1,480,104	1,349,210	(130,895)	-8.8%	1,369,714	1,257,994	111,720	8.2%	110,390	91,216	(19,174)
OUTPATIENT CD TOTAL	2,529,737	2,277,808	(251,929)	-10.0%	2,239,860	2,106,521	133,339	6.0%	289,877	171,287	(118,590)
ADULT GROUP HOME TOTAL	1,812,258	1,845,989	33,731	1.9%	1,650,165	1,632,229	17,936	1.1%	162,093	213,761	51,668
ADT TOTAL	889,032	1,102,976	213,944	24.1%	783,381	848,196	(64,815)	-8.3%	105,651	254,781	149,130
PACT TOTAL	2,681,872	2,475,622	(206,250)	-7.7%	1,976,432	1,939,012	37,420	1.9%	705,440	536,610	(168,830)
CSCT TOTAL	4,868,274	5,169,793	301,519	6.2%	4,632,288	4,505,095	127,193	2.7%	235,986	664,699	428,713
Grand Total	21,867,734	21,207,732	(660,002)	-3.0%	22,407,779	22,366,475	41,304	0.2%	(540,045)	(1,158,743)	(618,698)

KEY

ACM	Adult Case Management	MHP	Mental Health Professional
ADT	Adult Day Treatment	OP	Outpatient
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WESTERN MONTANA MENTAL HEALTH CENTER
 COMBINED BUDGET STATEMENT
 for 8 Months ended 2/28/2019

R E V E N U E	*-----CURRENT PERIOD-----*			*-----YEAR-TO-DATE-----*			ANNUAL BUDGET	PERCENT TO-DATE
	BUDGETED	ACTUAL	VARIANCE	BUDGETED	ACTUAL	VARIANCE		
Turning Point-ACT Income	7,733	4,237.50	3,495.50-	61,864	29,194.22	32,669.78-	92,796	31.46
Client Responsible	47,910	109,652.81	61,742.81	383,280	549,655.86	166,375.86	574,920	95.61
Veterans Administration	19,837	33,899.04	14,062.04	155,666	353,096.36	197,430.36	235,014	150.24
Insurance	129,303	38,364.03	90,938.97-	1,010,942	1,282,106.50	271,164.50	1,528,150	83.90
Bad Debt	45,005-	34,355.55-	10,649.45	358,087-	157,644.30-	200,442.70	538,107-	29.30
PATH Grant	23,377	24,285.67	908.67	187,016	194,285.36	7,269.36	280,529	69.26
WMAS State Contract	0	38,910.57	38,910.57	0	437,879.67	437,879.67	0	.00
State, Other Contracts	200,977	144,932.06	56,044.94-	1,579,537	1,145,098.75	434,438.25-	2,383,437	48.04
Turning Point County Contract	20,212	43,662.82	23,450.82	161,696	290,082.24	128,386.24	242,544	119.60
County Contracts	127,648	145,240.97	17,592.97	1,021,180	660,100.71	361,079.29-	1,531,744	43.09
Other MHSP Contracts	63,621	32,294.61	31,326.39-	467,328	244,285.32	223,042.68-	721,816	33.84
MHSP - Non-Medicaid	0	10,780.48	10,780.48	0	72,012.43	72,012.43	0	.00
Medicaid	2,158,884	1,703,963.52	454,920.48-	15,630,332	13,713,098.83	1,917,233.17-	24,266,291	56.51
Medicare	12,861	11,653.99	1,207.01-	96,828	234,146.84	137,318.84	148,272	157.92
Interest Income	403	683.85	280.85	3,224	4,906.86	1,682.86	4,836	101.47
Other Income	72,215	150,440.78	78,225.78	577,720	1,051,612.24	473,892.24	866,572	121.35
Bad Debt Recovery	0	944.17	944.17	0	13,873.20	13,873.20	0	.00
MIP FEES	0	375.00	375.00	0	8,968.00	8,968.00	0	.00
Rent Income	41,134	41,265.65	131.65	325,224	355,399.91	30,175.91	489,764	72.57
Day Treatment Lunches	2,847	2,370.75	476.25-	22,776	19,993.24	2,782.76-	34,180	58.49
Day Treatment Transportation	0	140.00	140.00	0	662.00	662.00	0	.00
Payee Fee Income	8,087	.00	8,087.00-	64,696	40,887.00	23,809.00-	97,044	42.13
United Way Coalition	0	166.67	166.67	0	3,147.84	3,147.84	0	.00
Other Income	0	.00	.00	0	.00	.00	0	.00
Gain on Property Sales	0	.00	.00	0	114,437.00	114,437.00	0	.00
Donations	18,294	27,741.35	9,447.35	146,352	159,638.65	13,286.65	219,504	72.73
Special Grant Revenue	41,270	53,707.86	12,437.86	330,160	386,807.53	56,647.53	495,244	78.10
TOTAL REVENUE	2,951,608	2,585,358.60	366,249.40-	21,867,734	21,207,732.26	660,001.74-	33,674,550	62.98
E X P E N S E S								
<u>SALARIES</u>								
Clinical Salary	1,408,459	1,533,849.95	125,390.95-	11,195,347	11,102,166.36	93,180.64	16,829,183	65.97
Clerical Salaries	184,162	179,716.27	4,445.73	1,473,296	1,380,791.91	92,504.09	2,209,944	62.48
Administration	167,499	167,559.40	60.40-	1,339,992	1,304,450.67	35,541.33	2,009,988	64.90
Janitor/ Maintenance	43,144	38,341.23	4,802.77	345,152	288,228.50	56,923.50	517,728	55.67
Accrued Payroll Expenses	0	288,988.00-	288,988.00	0	.00	.00	0	.00
Bonus Pool	0	10,000.00	10,000.00-	0	34,726.63	34,726.63-	0	.00
TOTAL SALARIES	1,803,264	1,640,478.85	162,785.15	14,353,787	14,110,364.07	243,422.93	21,566,843	65.43
<u>EMPLOYEE BENEFITS</u>								
FICA Expense	137,951	140,463.04	2,512.04-	1,098,077	1,023,997.79	74,079.21	1,649,881	62.06
Insurance: Group Health	281,650	449,998.89	168,348.89-	2,235,204	2,415,167.94	179,963.94-	3,361,804	71.84
LTD Insurance	6,867	7,959.14	1,092.14-	54,897	56,026.89	1,129.89-	82,365	68.02
American Funds TSA	29,576	32,125.70	2,549.70-	236,236	240,075.76	3,839.76-	354,540	67.71
Workers Compensation	28,341	38,255.42	9,914.42-	226,616	242,902.19	16,286.19-	339,980	71.45
Accrued P/R Taxes & Benefits	0	95,087.00-	95,087.00	0	.00	.00	0	.00
Flex Plan Expense	0	225.59	225.59-	0	1,149.59	1,149.59-	0	.00
Unemployment	34,912	40,236.43	5,324.43-	279,153	293,128.57	13,975.57-	418,801	69.99
Estimated Leave Accrual	0	5,200.00-	5,200.00	0	102,300.00-	102,300.00	0	.00
TOTAL EMPLOYEE BENEFITS	519,297	608,977.21	89,680.21-	4,130,183	4,170,148.73	39,965.73-	6,207,371	67.18
<u>LICENSES_CONF_RELOC</u>								
Professional License	2,844	1,190.12	1,653.88	23,052	27,023.33	3,971.33-	34,432	78.48
Conference	4,828	4,420.10	407.90	42,128	18,889.98	23,238.02	61,444	30.74
Relocation	163	.00	163.00	1,304	17,435.48	16,131.48-	1,956	891.38
TOTAL LICENSES & CONF	7,835	5,610.22	2,224.78	66,484	63,348.79	3,135.21	97,832	64.75
<u>SUPPLIES</u>								
Books, reference	703	353.36	349.64	5,624	4,698.04	925.96	8,436	55.69
Office Supplies	8,698	5,731.62	2,966.38	69,594	55,510.81	14,083.19	104,386	53.18
Computer Supplies	9,028	3,856.23	5,171.77	72,336	44,922.53	27,413.47	108,448	41.42
Clinical Supplies	2,826	1,297.59	1,528.41	22,608	13,179.88	9,428.12	33,912	38.86
Food	22,120	17,987.45	4,132.55	176,960	167,523.95	9,436.05	265,440	63.11
Client-related Supplies	14,128	6,545.65	7,582.35	113,026	126,707.09	13,681.09-	169,538	74.74

WESTERN MONTANA MENTAL HEALTH CENTER
 COMBINED BUDGET STATEMENT
 for 8 Months ended 2/28/2019

	-----CURRENT PERIOD-----			*-----YEAR-TO-DATE-----*			ANNUAL	PERCENT
	BUDGETED	ACTUAL	VARIANCE	BUDGETED	ACTUAL	VARIANCE	BUDGET	TO-DATE
MHSP Pharmacy	500	.00	500.00	4,000	.00	4,000.00	6,000	.00
Janitor Supplies	10,146	10,092.09	53.91	81,170	78,483.77	2,686.23	121,754	64.46
Minor Tools	2,375	6,051.71	3,676.71-	19,000	23,579.57	4,579.57-	28,500	82.74
Gas & Oil, vehicle	3,885	2,169.80	1,715.20	31,082	27,377.57	3,704.43	46,622	58.72
Printing	1,920	2,614.28	694.28-	15,402	15,916.82	514.82-	23,082	68.96
PATH Grant--Food	0	65.91	65.91-	0	149.47	149.47-	0	.00
PATH Grant--Housing	0	1,404.44	1,404.44-	0	27,609.42	27,609.42-	0	.00
PATH Grant--Misc	1,927	915.94	1,011.06	15,416	8,466.11	6,949.89	23,124	36.61
TOTAL SUPPLIES	78,256	59,086.07	19,169.93	626,218	594,125.03	32,092.97	939,242	63.26
COMMUNICATIONS								
Answering Service	0	.00	.00	0	1,770.36	1,770.36-	0	.00
Cellular Phone	5,423	4,364.60	1,058.40	43,392	39,774.63	3,617.37	65,084	61.11
Voice and Data Services	25,301	29,546.27	4,245.27-	202,752	216,442.22	13,690.22-	303,956	71.21
Postage	3,019	2,860.36	158.64	24,154	22,201.17	1,952.83	36,230	61.28
Advertising & PR	4,075	1,548.08	2,526.92	32,610	25,973.29	6,636.71	48,910	53.10
TOTAL COMMUNICATIONS	37,818	38,319.31	501.31-	302,908	306,161.67	3,253.67-	454,180	67.41
TRAVEL								
Board Travel	0	380.08	380.08-	0	4,113.09	4,113.09-	0	.00
Mileage	18,948	14,059.11	4,888.89	151,722	135,399.51	16,322.49	227,514	59.51
Meals	3,859	1,910.44	1,948.56	30,886	24,279.74	6,606.26	47,322	51.31
Lodging	2,534	1,699.48	834.52	20,272	21,162.08	890.08-	35,208	60.11
Air Travel	0	907.30	907.30-	2,400	907.30	1,492.70	2,400	37.80
TOTAL TRAVEL	25,341	18,956.41	6,384.59	205,280	185,861.72	19,418.28	312,444	59.49
RENT, MORTGAGES, LEASES								
Rent	8,622	4,880.61	3,741.39	69,662	97,029.24	27,367.24-	104,150	93.16
Parking Permits	0	436.00	436.00-	0	3,402.00	3,402.00-	0	.00
Property Taxes/Insurance	2,389	1,900.48	488.52	19,112	16,930.24	2,181.76	28,668	59.06
Copier/Equipment Leases	0	189.00	189.00-	0	1,323.00	1,323.00-	0	.00
Building Interest/Escrow Fees	33,878	33,949.45	71.45-	271,024	264,330.56	6,693.44	406,536	65.02
Interest Expense	245	6,448.65	6,203.65-	1,960	26,357.19	24,397.19-	2,940	896.50
TOTAL RENT, MORTGAGES, LEASES	45,134	47,804.19	2,670.19-	361,758	409,372.23	47,614.23-	542,294	75.49
REPAIRS & MAINTENANCE								
Building maintenance	14,082	17,745.53	3,663.53-	112,656	141,252.50	28,596.50-	168,984	83.59
Equip & Furniture Maintenance	571	266.00	305.00	4,568	6,018.10	1,450.10-	6,852	87.83
Vehicle Maintenance	2,438	2,447.33	9.33-	19,504	18,113.07	1,390.93	29,256	61.91
Equipment Maint Agree	6,103	5,077.43	1,025.57	48,894	48,345.50	548.50	73,306	65.95
TOTAL REPAIRS & MAINTENANCE	23,194	25,536.29	2,342.29-	185,622	213,729.17	28,107.17-	278,398	76.77
CONTRACTED SERVICES								
Janitor, contracted	8,751	10,153.88	1,402.88-	70,008	75,663.32	5,655.32-	105,012	72.05
Insurance	43,900	43,900.00	.00	351,200	351,373.00	173.00-	526,800	66.70
Accounting/computer serv, ctrc	21,098	22,529.53	1,431.53-	168,784	159,506.46	9,277.54	253,176	63.00
Legal, contracted	0	7,285.55	7,285.55-	0	31,280.38	31,280.38-	0	.00
Psychiatrist, contracted	0	11,618.75	11,618.75-	5,000	131,368.13	126,368.13-	5,000	***. **
Office help, contracted	2,508	764.82	1,743.18	20,064	6,045.99	14,018.01	30,096	20.09
Clinical, contracted	7,047	30,948.94	23,901.94-	56,376	65,805.23	9,429.23-	84,564	77.82
Respite	395	1,180.00	785.00-	3,160	8,522.50	5,362.50-	4,740	179.80
Other Contracted Services	623	5,845.81	5,222.81-	4,984	40,843.54	35,859.54-	7,476	546.33
Client Med Svc - Grant Funded	0	8.62	8.62-	0	287.79-	287.79	0	.00
Audit, contracted	0	5,000.00	5,000.00-	0	20,000.00	20,000.00-	0	.00
Inservice, clinical	1,064	211.66	852.34	8,512	12,469.54	3,957.54-	12,768	97.66
In-service, clerical	0	.00	.00	0	705.58	705.58-	0	.00
Transitional Home	43,697	50,637.96	6,940.96-	349,576	416,624.78	67,048.78-	524,700	79.40
Therapeutic Foster Care	19,444	21,420.00	1,976.00-	153,072	158,774.56	5,702.56-	230,848	68.78
TOTAL CONTRACTED SERVICES	148,527	211,505.52	62,978.52-	1,190,736	1,478,695.22	287,959.22-	1,785,180	82.83
UTILITIES								
Electricity	16,373	15,263.55	1,109.45	130,984	120,480.59	10,503.41	196,476	61.32
Fuel	8,134	12,294.94	4,160.94-	65,072	56,382.38	8,689.62	97,608	57.76
Misc utilities	10,703	9,342.45	1,360.55	85,628	86,463.01	835.01-	128,440	67.32

WESTERN MONTANA MENTAL HEALTH CENTER
 COMBINED BUDGET STATEMENT
 for 8 Months ended 2/28/2019

	-----CURRENT PERIOD-----			*-----YEAR-TO-DATE-----*			ANNUAL	PERCENT
	BUDGETED	ACTUAL	VARIANCE	BUDGETED	ACTUAL	VARIANCE	BUDGET	TO-DATE
TOTAL UTILITIES	35,210	36,900.94	1,690.94-	281,684	263,325.98	18,358.02	422,524	62.32
<u>MISCELLANEOUS</u>								
Bank or credit charges	1,175	978.02	196.98	9,400	8,764.51	635.49	14,100	62.16
Late fees	221	496.35	275.35-	1,768	1,505.77	262.23	2,652	56.78
Dues, fees, licenses	5,095	2,333.15	2,761.85	40,760	32,817.65	7,942.35	61,140	53.68
Employee Shots	302	.00	302.00	2,416	1,481.32	934.68	3,624	40.88
Subscriptions	7,014	6,997.59	16.41	56,112	52,544.78	3,567.22	84,168	62.43
Recruiting	6,350	10,986.38	4,636.38-	50,800	45,455.20	5,344.80	76,200	59.65
Refund Operating Expenses	0	831.04-	831.04	0	95,160.15-	95,160.15	0	.00
Miscellaneous expense	3,465	247.02	3,217.98	27,720	9,374.74	18,345.26	41,580	22.55
TOTAL MISCELLANEOUS	23,622	21,207.47	2,414.53	188,976	56,783.82	132,192.18	283,464	20.03
<u>DEP & ADM ALLOC</u>								
Depreciation exp. - Building	52,646	52,696.00	50.00-	421,172	421,568.00	396.00-	631,747	66.73
Depreciation expense-Equip	11,624	11,624.00	.00	92,971	92,992.00	21.00-	139,459	66.68
Income Taxes	0	.00	.00	0	1.59-	1.59	0	.00
TOTAL DEP & ADM ALLOC	64,270	64,320.00	50.00-	514,143	514,558.41	415.41-	771,206	66.72
TOTAL EXPENSES	2,811,768	2,778,702.48	33,065.52	22,407,779	22,366,474.84	41,304.16	33,660,978	66.45
NET INCOME/ LOSS	139,840	193,343.88-	333,183.88-	540,045-	1,158,742.58-	618,697.58-	13,572	***.**

**WESTERN MONTANA MENTAL HEALTH CENTER
INSURANCE CLAIMS TRENDS 2013 - 2018**

MONTH	CALENDAR YEAR								Run Out					
	2011	2012	2013	2014	2015	2016	2017	2018		January	February	March	2018 Claims	Reinsurance
JAN	178,282	178,661	256,355	388,297	290,944	415,543	316,936	421,428						
FEB	258,851	305,703	136,904	420,424	350,519	231,175	340,662	128,810						
MAR	252,273	287,812	207,354	170,154	549,243	669,311	330,954	361,489						
APR	195,388	596,535	278,344	333,325	432,517	686,987	315,805	368,263						
MAY	190,633	284,754	246,998	517,870	412,692	644,651	361,065	302,684						
JUN	289,851	317,180	245,614	374,638	488,423	257,753	432,737	263,531						
JUL	192,751	359,898	243,864	462,593	279,749	329,450	379,306	341,496						
AUG	216,592	506,319	349,074	361,644	242,602	185,214	342,257	530,338						
SEP	187,254	209,599	495,602	447,759	445,783	529,963	448,000	303,925						
OCT	331,264	235,073	422,706	470,198	261,395	627,207	434,167	261,297						
NOV	209,740	262,624	411,419	331,161	517,752	407,157	468,941	388,671						
DEC	182,590	585,518	290,835	161,233	420,610	338,570	520,823	485,465	242,099	86,821	30,313	2018 Claims	Reinsurance	Balance
TOTAL	2,687,479	4,129,676	3,585,070	4,439,296	4,692,228	5,322,981	4,691,653	4,157,398	242,099	86,821	30,313	359,233	(113,788)	245,446
AVG/MO	223,957	344,140	298,756	369,941	391,019	443,582	390,971	415,740						
# Employees Enrolled	474	476	496	496	492	488	474	371						
# Covered Lives							723	464						

Weekly Total Aging by Sub-Facility
FY 2018-2019

Total Aging As of 3/8/19

		Aging Over 120 Days										7/5/2018					
		Current	30 Days	60 Days	90 Days	120 Days	180 Days	360 Days	Total	Change	% Change	Total	Percentage	Change	% Change	180 Days	360 Days
No Sub-Facility		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ 6,897.82
Administration	00	\$ -	\$ 1,100.00	\$ 120.00	\$ -	\$ -	\$ 470.00	\$ -	\$ -	\$ 1,690.00	\$ 470.00	27.81%	\$ -	0.00%	\$ -	\$ -	
Missoula Childrens	10	\$ 536,299.55	\$ 291,592.71	\$ 36,689.05	\$ 32,054.84	\$ 67,564.14	\$ 26,693.99	\$ (3,207.77)	\$ 987,686.51	\$ 138,378.93	16.29%	\$ 91,050.36	9.22%	\$ 2,612.85	-1.19%	\$ 76,281.65	\$ 12,586.79
Stephens House	11	\$ 1,080.00	\$ 16,524.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,604.00	\$ 17,604.00	#DIV/0!	\$ -	0.00%	\$ -	0.00%	\$ -	\$ -
Missoula Adult	12	\$ 81,993.98	\$ 118,187.74	\$ 29,831.58	\$ 15,623.00	\$ 23,529.47	\$ 41,521.08	\$ (967.95)	\$ 309,718.90	\$ 85,000.35	37.83%	\$ 64,082.60	20.69%	\$ (13,534.40)	-13.85%	\$ 44,407.33	\$ (2,977.09)
Flor Haven	13	\$ 1,404.00	\$ 31,428.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,832.00	\$ 32,832.00	#DIV/0!	\$ -	0.00%	\$ -	0.00%	\$ -	\$ -
Recovery Center	15	\$ 33,313.61	\$ 81,058.36	\$ 38,544.29	\$ 48,063.21	\$ 8,347.38	\$ 8,542.35	\$ 507.43	\$ 218,376.63	\$ (9,002.59)	-3.96%	\$ 17,397.16	7.97%	\$ (28,749.34)	-12.33%	\$ 25,942.91	\$ 21,235.88
WMAS Hamilton	16	\$ 13,979.84	\$ 11,840.99	\$ 4,745.99	\$ 5,118.54	\$ 8,523.36	\$ 11,468.46	\$ 12,512.91	\$ 68,190.09	\$ 7,932.91	13.17%	\$ 32,504.73	47.67%	\$ 503.11	-5.44%	\$ 14,004.61	\$ 19,270.14
WMAS Ronan/Polson	17	\$ 6,615.94	\$ 3,709.18	\$ 2,056.81	\$ 896.90	\$ 6,412.29	\$ 2,797.85	\$ (11,886.61)	\$ 10,602.36	\$ 3,099.76	41.32%	\$ (2,676.47)	-25.24%	\$ (43.31)	9.85%	\$ 1,669.44	\$ (11,541.23)
WMAS Missoula	18	\$ 32,337.07	\$ 31,126.77	\$ 5,842.74	\$ 15,069.78	\$ 8,290.13	\$ 10,318.50	\$ 3,911.54	\$ 106,896.53	\$ 10,660.02	11.08%	\$ 22,520.17	21.07%	\$ (2,238.87)	-4.66%	\$ 29,769.03	\$ 8,952.27
Tri-County Addiction	20	\$ 2,730.05	\$ 2,871.31	\$ 855.82	\$ 330.73	\$ 2,647.16	\$ 1,412.75	\$ 221.60	\$ 11,069.42	\$ 736.34	7.13%	\$ 4,281.51	38.68%	\$ 208.44	-0.74%	\$ 88.75	\$ 289.40
Kalispell Childrens	21	\$ 273.86	\$ 1,702.67	\$ 1,335.96	\$ 1,019.09	\$ 4,450.21	\$ 1,565.95	\$ (3,626.07)	\$ 6,721.67	\$ (4,563.53)	-40.44%	\$ 2,390.09	35.56%	\$ 551.13	19.26%	\$ 1,530.12	\$ 2,295.05
Kalispell Adult	22	\$ 72,988.85	\$ 137,530.45	\$ 17,493.01	\$ 15,688.60	\$ 12,610.62	\$ 11,564.77	\$ 269.78	\$ 268,146.08	\$ 138,325.87	106.55%	\$ 24,445.17	9.12%	\$ 1,248.46	-8.75%	\$ 16,602.43	\$ 22,920.54
Hamilton	31	\$ 98,362.58	\$ 163,810.10	\$ 25,591.48	\$ 18,352.76	\$ 25,968.67	\$ 22,891.02	\$ 9,719.51	\$ 364,696.12	\$ 83,045.41	29.49%	\$ 58,579.20	16.06%	\$ (16,509.60)	-10.60%	\$ 25,333.83	\$ 2,790.55
Lake County	41	\$ 11,931.94	\$ 4,568.91	\$ 10,733.31	\$ 2,743.26	\$ 4,532.52	\$ 4,431.77	\$ (98.07)	\$ 38,843.64	\$ 4,438.75	12.90%	\$ 8,866.22	22.83%	\$ (7,417.35)	-24.50%	\$ 13,769.79	\$ (4,542.05)
Bozeman	45	\$ 183,386.94	\$ 89,828.91	\$ 60,518.65	\$ 28,877.22	\$ 37,704.60	\$ 27,173.45	\$ (1,429.04)	\$ 426,060.73	\$ 158,310.80	59.13%	\$ 63,449.01	14.89%	\$ 676.16	-8.55%	\$ 24,579.68	\$ (4,729.40)
Thompson Falls	51	\$ 48,539.50	\$ 54,753.86	\$ 13,218.33	\$ 5,349.67	\$ 5,381.55	\$ 5,592.28	\$ 556.19	\$ 133,391.38	\$ 48,826.79	57.74%	\$ 11,530.02	8.64%	\$ (509.91)	-5.59%	\$ 5,599.03	\$ 1,616.29
Livingston	55	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,316.79)	\$ (1,316.79)	\$ -	0.00%	\$ (1,316.79)	100.00%	\$ -	0.00%	\$ 3,055.96	\$ (1,205.45)
Libby	61	\$ -	\$ -	\$ 675.00	\$ -	\$ 84.40	\$ 17.74	\$ 186.31	\$ 963.45	\$ (9.20)	-0.95%	\$ 288.45	29.94%	\$ (9.20)	-0.66%	\$ 5,586.55	\$ 10,353.75
Helena	65	\$ 19,956.55	\$ 14,152.42	\$ 10,389.83	\$ 4,452.46	\$ 6,532.61	\$ 9,006.94	\$ (300.56)	\$ 64,190.25	\$ 14,942.96	30.34%	\$ 15,238.99	23.74%	\$ 2,538.53	-2.05%	\$ 6,876.96	\$ 689.00
Mineral County	71	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ (1,574.80)	
Anaconda	81	\$ 2,824.35	\$ 2,067.81	\$ 1,215.88	\$ 169.99	\$ 398.31	\$ 2,923.07	\$ 663.07	\$ 10,262.48	\$ 502.49	5.15%	\$ 3,984.45	38.83%	\$ 888.17	7.10%	\$ 1,372.01	\$ 1,075.79
Butte Adults	91	\$ 110,149.02	\$ 125,815.84	\$ 26,802.95	\$ 20,377.00	\$ 11,369.56	\$ 24,115.10	\$ (2,457.70)	\$ 316,171.77	\$ 107,982.80	51.87%	\$ 33,026.96	10.45%	\$ (3,223.47)	-6.97%	\$ 13,845.15	\$ 13,581.92
Butte Children	94	\$ 82,092.10	\$ 29,624.37	\$ 5,836.75	\$ 1,513.47	\$ 5,595.20	\$ 1,757.92	\$ 110.72	\$ 126,530.53	\$ (14,587.49)	-10.34%	\$ 7,463.84	5.90%	\$ (3,361.73)	-1.77%	\$ 5,858.66	\$ 669.00
Dillon	97	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (700.85)	\$ (700.85)	\$ -	0.00%	\$ (700.85)	100.00%	\$ -	0.00%	\$ 1,175.01	\$ (1,078.09)
Total		\$ 1,340,259.73	\$ 1,213,294.40	\$ 292,497.43	\$ 215,700.52	\$ 239,942.18	\$ 214,264.99	\$ 2,667.65	\$ 3,518,626.90	\$ 824,457.37	30.60%	\$ 456,874.82	12.98%	\$ (66,370.33)	-6.44%	\$ 317,348.90	\$ 97,576.08

180 Days 360 Days
(103,084) (94,908)
(197,992)

Total Over 120 Days	Percentage	Goal	Change	% Change
\$ 456,874.82	12.98%	<14.60%	\$ (66,370.33)	-6.44%

**WESTERN MONTANA MENTAL HEALTH CENTER
CASH POSITION
3/13/2019**

3/13/2019	CHECKING ACCOUNT & RESERVE FUND		\$ 1,182,772
PROJECTED DEPOSITS THROUGH		4/13/2019	
	MEDICAID	\$ 1,065,755	
	CSCT	\$ 761,317	
	OTHER	<u>350,000</u>	
			2,177,072
	OUTSTANDING CHECKS		<u>(126,507)</u>
PROJECTED CASH AVAILABLE			\$ 3,233,337
CASH REQUIREMENTS THROUGH		4/13/2019	
	PAYROLL, P/R TAXES, FLEX (2 BIWEEKLY)	\$ 1,595,000	
	BCBS Funding	364,000	
	2018 Claim Run Out	20,000	
	RETIREMENT - 2 BIWEEKLY	95,000	
	ACCOUNTS PAYABLE - 4 WEEKS	<u>680,000</u>	
	TOTAL NEEDS		<u>2,754,000</u>
CASH RESERVE (SHORTAGE)			\$ 479,337
LINE OF CREDIT OUTSTANDING BALANCE			<u>\$1,280,000</u>

Western Montana Mental Health Center

	February Month Actual	February Month Budget		February YTD Actual	February YTD Budget	
Revenue	2,585,359	2,951,608		21,207,732	21,867,734	
	2,585,359	2,951,608	(366,249)	21,207,732	21,867,734	(660,002)
Expenses						
Salaries	1,640,479	1,803,264	162,785	14,110,364	14,353,787	243,423
Benefits	608,977	519,297	(89,680)	4,170,149	4,130,183	(39,966)
Non Salary	529,246	489,207	(40,039)	4,085,962	3,923,809	(162,153)
Total Expense	2,778,702	2,811,768	33,066	22,366,475	22,407,779	41,304
Net Income / Loss	<u>(193,343)</u>	<u>139,840</u>	<u>(333,183)</u>	<u>(1,158,743)</u>	<u>(540,045)</u>	<u>(618,698)</u>

**Western Montana Metal Health Center
Historical Volume Statistics**

	Feb-18 Client Encounters	Mar-18 Client Encounters	Apr-18 Client Encounters	May-18 Client Encounters	Jun-18 Client Encounters	Jul-18 Client Encounters	Aug-18 Client Encounters	Sep-18 Client Encounters	Oct-18 Client Encounters	Nov-18 Client Encounters	Dec-18 Client Encounters	Jan-19 Client Encounters	Feb-19 Client Encounters	Compared to Jan 2019	Compared to Feb 2018	
10	Missoula Childrens	10139	9760	10655	10539	4261	929	1073	10365	12502	11298	10450	11578	10498	90.67%	103.54%
11	Stevens House	58	61	61	10	7	10	9	15	9	10	10	7	8	114.29%	13.79%
12	Missoula Adult	3964	4642	4323	4352	3802	3513	3746	3574	4240	3705	3347	3848	3737	97.12%	94.27%
13	Flor Haven	13	12	12	20	15	10	43	38	28	17	14	12	12	100.00%	92.31%
15	Recovery Center	199	203	288	291	321	374	324	520	658	438	603	688	490	71.22%	246.23%
16	WMAS Hamilton	376	444	343	259	342	342	388	388	499	421	334	324	370	114.20%	98.40%
17	WMAS Ronan/Polson	250	229	572	358	646	540	306	206	237	254	307	323	307	95.05%	122.80%
18	WMAS Missoula	1735	1587	1744	1846	1847	1875	2025	1750	2042	1784	1718	1434	1554	108.37%	89.57%
20	Tri-County Addiction	82	53	34	4	37	51	95	96	132	101	89	74	96	129.73%	117.07%
22	Kalispell	3204	3373	3287	3282	2996	3007	2892	2746	3211	2912	3220	3769	3088	81.93%	96.38%
31	Hamilton	2664	3162	3142	2966	2904	2852	2287	3026	3589	3310	2943	3467	3048	87.91%	114.41%
41	Lake County	271	99	114	95	131	133	51	63	70	46	44	45	31	68.89%	11.44%
45	Bozeman	2831	2684	2650	2453	1250	995	882	2841	3099	2733	2753	3577	2730	76.32%	96.43%
51	Thompson Falls	754	926	810	824	572	368	286	921	1083	1072	842	935	939	100.43%	124.54%
65	Helena	169	265	200	199	245	309	264	200	274	163	206	316	163	51.58%	96.45%
81	Anaconda	315	262	216	245	212	146	258	104	129	108	91	93	97	104.30%	30.79%
91	Butte Adults	3448	3908	3769	3873	3581	3354	3655	3610	3727	3597	3334	3657	3408	93.19%	98.84%
94	Butte Children	2349	2236	2214	2235	1193	638	467	1736	1893	1756	1532	1841	1639	89.03%	69.77%
		32,821	33,906	34,434	33,851	24,362	19,446	19,051	32,199	37,422	33,725	31,837	35,988	32,215	89.52%	98.15%

	Feb-18 Client Count	Mar-18 Client Count	Apr-18 Client Count	May-18 Client Count	Jun-18 Client Count	Jul-18 Client Count	Aug-18 Client Count	Sep-18 Client Count	Oct-18 Client Count	Nov-18 Client Count	Dec-18 Client Count	Jan-19 Client Count	Feb-19 Client Count	Compared to Jan 2019	Compared to Feb 2018	
10	Missoula Childrens	619	637	637	626	589	284	398	599	670	666	677	673	689	102.38%	111.31%
11	Stevens House	7	9	7	6	6	8	6	9	8	8	7	7	8	114.29%	114.29%
12	Missoula Adult	650	662	620	583	532	398	437	419	442	412	376	439	437	99.54%	67.23%
13	Flor Haven	12	12	12	11	12	10	14	12	13	13	13	12	11	91.67%	91.67%
15	Recovery Center	55	63	74	64	73	62	71	77	60	52	52	87	64	73.56%	116.36%
16	WMAS Hamilton	101	112	130	110	107	109	106	119	127	118	116	102	119	116.67%	117.82%
17	WMAS Ronan/Polson	67	65	58	67	65	58	67	62	77	77	80	80	88	110.00%	131.34%
18	WMAS Missoula	205	206	276	194	176	152	176	172	207	160	153	160	165	103.13%	80.49%
20	Tri-County Addiction	38	31	29	4	30	34	41	47	52	46	43	33	47	142.42%	123.68%
22	Kalispell	567	530	501	471	442	370	365	373	382	392	402	446	373	83.63%	65.78%
31	Hamilton	481	483	497	439	453	416	411	449	467	468	452	446	457	102.47%	95.01%
41	Lake County	87	52	46	44	51	42	31	39	33	29	25	28	16	57.14%	18.39%
45	Bozeman	521	535	489	491	487	368	430	509	563	573	540	572	495	86.54%	95.01%
51	Thompson Falls	150	156	147	130	130	105	103	136	149	147	135	139	136	97.84%	90.67%
65	Helena	78	97	85	77	97	87	104	64	95	64	85	133	70	52.63%	89.74%
81	Anaconda	161	151	135	162	142	106	156	61	56	49	51	49	52	106.12%	32.30%
91	Butte Adults	563	587	552	536	587	499	561	597	608	619	514	562	570	101.42%	101.24%
94	Butte Children	163	171	144	139	136	100	114	133	145	137	157	151	165	109.27%	101.23%
		4,525	4,559	4,439	4,154	4,115	3,208	3,591	3,877	4,154	4,030	3,878	4,119	3,962	96.19%	87.56%

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